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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

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**FORM 8-K  
CURRENT REPORT**

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**Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**Date of Report (Date of earliest event reported): August 31, 2021**

**ARMSTRONG WORLD INDUSTRIES, INC.**

(Exact name of registrant as specified in its charter)

**Pennsylvania**  
(State or other jurisdiction  
of incorporation or organization)

**1-2116**  
(Commission  
File Number)

**23-0366390**  
(IRS Employer  
Identification No.)

**2500 Columbia Avenue P.O. Box 3001  
Lancaster, Pennsylvania**  
(Address of principal executive offices)

**17603**  
(Zip Code)

**Registrant's telephone number, including area code: (717) 397-0611**

**NA**  
(Former name or former address if changed since last report.)

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Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

**Securities registered pursuant to Section 12(b) of the Act:**

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.01 par value per share	AWI	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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## **Section 5 – Corporate Governance and Management**

### **Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers**

On August 31, 2021, Brian L. MacNeal notified Armstrong World Industries, Inc. (the “Company”) of his intent to retire from his position as Senior Vice President and Chief Financial Officer (principal financial officer) of the Company, effective May 1, 2022. Mr. MacNeal’s decision to retire is not related to any disagreement with the Company. The Company has initiated a comprehensive search with the assistance of an executive search firm to identify a successor for this position. Mr. MacNeal will continue to serve as chief financial officer through the search process and assist during the subsequent transition.

A copy of the Company’s press release announcing Mr. MacNeal’s retirement is attached hereto as Exhibit 99.1 and is incorporated herein by reference.

## **Section 9 – Financial Statements and Exhibits**

### **Item 9.01 Financial Statements and Exhibits.**

#### **(d) Exhibits**

No. 99.1 [Press Release of Armstrong World Industries, Inc. dated September 1, 2021](#)

No. 104 [Cover Page Interactive Data File \(embedded within the Inline XBRL document\)](#)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ARMSTRONG WORLD INDUSTRIES, INC.

By: /s/ Mark A. Hershey  
Mark A. Hershey  
Senior Vice President, General Counsel, Secretary and  
Chief Compliance Officer

Date: September 1, 2021

**Exhibit 99.1**

**Armstrong World Industries Announces CFO Retirement and Transition Plan**

LANCASTER, Pa., Sept. 1, 2021 – Armstrong World Industries, Inc. (NYSE:AWI), a leader in the design, innovation and manufacture of commercial and residential ceiling, wall and suspension system solutions, announced today the planned retirement of Brian MacNeal, chief financial officer, effective May 1, 2022.

MacNeal joined Armstrong in 2014 as vice president of Global Finance, Building Products and was named CFO in 2016 following the successful spinoff of Armstrong Flooring, Inc.

The Company has initiated a comprehensive search with the assistance of a leading executive search firm that will include both internal and external candidates to identify a successor for this position. MacNeal will continue to serve as CFO through the search process and assist during the subsequent transition.

“On behalf of the Board of Directors and our executive leadership team, I would like to thank Brian for his years of service and countless contributions to building the company we are today. We truly appreciate his dedicated leadership and partnership in executing our vision as a focused and innovative ceilings and wall solutions company,” said Vic Grizzle, president and chief executive officer. “I have deeply valued his strong financial acumen, as well as his strategic insights, as we navigated a consistent path to delivering shareholder value and positioning the company for sustainable growth and value creation.”

“As I reflect on my time at Armstrong, I can truly say these have been the most memorable and rewarding years of my career,” said MacNeal. “I have been humbled by the dedication of our employees and their willingness to engage in the hard work necessary to consistently adapt and evolve as an industry leader, while maintaining a strong culture based on integrity, collaboration and excellence. While I look forward to more time spent with my family and engaging in other interests, I will remain an interested and supportive spectator for the exciting future of the company ahead.”

**Contacts**

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Media: Jennifer Johnson, [jenniferjohnson@armstrongceilings.com](mailto:jenniferjohnson@armstrongceilings.com) or (866) 321-6677

**About Armstrong**

Armstrong World Industries, Inc. (AWI) is a global leader in the design and manufacture of innovative commercial and residential ceiling, wall and suspension system solutions in the Americas. With \$937 million in revenue in 2020, AWI has approximately 2,800 employees and a manufacturing network of 15 facilities, plus six facilities dedicated to its WAVE joint venture. For more information, visit [armstrongceilings.com](http://armstrongceilings.com).



Inspiring  
Great  
Spaces®

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Source: Armstrong World Industries



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